

We're in denial about the death of loyalty

By <u>Topaz Booysen</u>

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As consumers, we're enjoying unprecedented variety in shopping aisles that span continents and are more vocal, demanding and unforgiving of brands than ever before.



Topaz Booysen, head of marketing at Popimedia.

But all too often, once we close that shopping app and swivel back around to the meeting at hand, we still implement antiquated loyalty strategies into our marketing plans. They may have worked back when the telegram was far from 'instant', but now that everything has changed, so should our approach to connections with customers.



Checking for a pulse

As the disconnect between brands' offerings and consumers' expectations becomes more glaring each day, a fresh perspective can be found in taking stock of what really matters to people and our bottom lines.

A few sobering facts about the state of brand loyalty:

- Only 23% of consumers say they have an emotional connection with a brand, and this number continues to plummet.
- The largest living generation, millennials, are entering prime spending years, and only <u>7% of them</u> identify themselves as brand loyalists.
- Consumers are more fickle than ever before. According to <u>Accenture's recent study</u>, 61% of people have switched at least one of their business' brands in the past year.
- <u>Half of all consumers</u> will gladly change brands for a promotion.
- Switching is not a personal thing for millennials. <u>51% of 18- to 21-year-olds</u> said they would try out different products even though they already like a brand.
- Older generations are less adventurous: <u>67% of Gen Xers and 75% of baby boomers</u> said that when they find a product they like they buy it over and over again.
- The vast majority of companies (<u>more than 90%</u>) actively invest in some form of loyalty programme. And while
 companies spend billions each year on these benefits, <u>more than two-thirds of all consumers</u> feel loyalty programmes
 do not engender loyalty.
- Lastly, a brand's big spenders aren't necessarily loyal. <u>Up to 50%</u> of a brand's highest-spending customers also shop
 with its competitors.

Laying unconditional client love to rest

So where does this leave us, apart from mourning the customer satisfaction feedback and little blue stars we've always found so deeply gratifying?

The end goal has not changed: retention and maximised lifetime value is still the target. After all, increasing customer retention by just 5% can boost profits by <u>25% to 95%</u>. The danger comes in assuming that "loyalty" results in immovable buying behaviour and that emotional connection trumps quality products and experiences.



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The acceptance stage

While the post-mortem of loyalty may be morbid, this new era of consumerism ushers in interesting opportunities for brand differentiation.

Measure the behaviour that matters

While likes and followers are useful for awareness, when it comes to bottom-line results, optimising for the golden metrics of repeat purchases and lifetime value are key. Thanks to omnichannel analytics, we never have to be in the dark about the real worth of our clients again.

Embrace the conversation or tread lightly

Online consumer opinion is now as loud as the advert blasted at half-time, and brands that are paying attention are at an advantage. In fact, <u>57% of people break up with a brand</u> when a negative review remains unaddressed. We also have unparalleled opportunities for co-creation, like allowing consumers <u>to design the shoes</u> they want. But tread lightly in our hyper-sensitive environment, as "going viral" is <u>not always a good thing</u>.

Banish the loading icon

We close a website when it takes 3 seconds to load, but expect our customers to complete lengthy registration each time they log in to our app. Brands who manage to eliminate user experience friction across all channels are fast becoming the only relevant options for consumers who are spoilt for choice in this war of seconds.

Enjoy the levelled playing field

As trust in corporates is at an all-time low and blind loyalty becomes a thing of the past, people are more open to exploring other options. This levels the playing field for smaller brands and subsequently means that substandard products will not last long.

Be there when it matters

Marketers need to be more alive to consumers' tipping point: when the effort of switching no longer outweighs the convenience of staying with a brand. Remarketing and personalisation are imperative, and brands that are there when clients are most susceptible to switching will win out (like during a life change, when premiums increase, or when 82% of smartphone users research a product online while they're in-store).

In the absence of loyalty's safety net, we need to shake off any pretences about our brands and accept that consumers buy for value and convenience, not indelible emotions. After all, have we not all unashamedly switched from a brand recently to cash in on that discount?



LOYALTY

AS CONSUMERS

We have MORE VARIETY than ever before.

We're VOCAL, DEMANDING & UNFORGIVING of brands.



AS MARKETERS

We expect consumers to love our brands unconditionally and



we're using OUTDATED LOYALTY STRATEGIES.



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ONLY 23% EMOTIONAL CONNECTION WITH A BRAND

HALF OF

will switch brands FOR A PROMOTION



of people **SWITCHED** AT LEAST 1 OF THEIR BUSINESS' BRANDS last year



SWITCHING IS NOT **PERSONAL**

Many would try a different product even though they already like a brand:

51% OF UNDER 21YR OLDS

33% OF GEN XERS

25% OF BOOMERS

>90% OF COMPANIES

invest in LOYALTY PROGRAMMES



2 IN EVERY 3 CONSUMERS say these programmes DO NOT ENGENDER LOYALTY



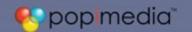
up to 50%

OF A BRAND'S HIGHEST SPENDING CUSTOMERS ALSO SHOP WITH COMPETITION





By Topaz Booysen



ABOUT TOPAZ BOOYSEN

Topaz heads up Marketing and Communications at Popimedia and is responsible for ensuring ROI on marketing spend. She takes care of digital, comms, PR, client retention and inbound marketing. Topaz runs on caffeine and marketing's unique blend of strategic creativity. She also gets to work with the greatest marketing team on the planet.

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